

DRAFT | OCTOBER 2020







This project was supported by funding from the Regional Planning Commission of Greater Birmingham (RPCGB), the Birmingham Metropolitan Planning Organization (MPO) Building Communities Program, and the City of Birmingham. The contents of this document do not necessarily reflect the official views or policies of the Birmingham MPO or the RPCGB.

This plan was prepared as a cooperative effort of the U.S. Department of Transportation (USDOT), Federal Highway Administration (FHWA), Federal Transit Administration (FTA), the Alabama Department of Transportation (ALDOT), MPO and RPCGB as a requirement of Title 23 USC 134 and subsequent modification under Public Law 114-94 (FAST Act) December 2015. The contents of the plan do not necessarily reflect the official views or policies of the USDOT.

This document is exempt from open records, discovery or admission under Alabama Law and 23 U.S.C. §§ 148(h)(4) and 409). The collection of safety data is encouraged to actively address safety issues on regional, local, and site-specific levels. Congress has laws, 23 U.S.C. §148(h)(4) and 23 U.S.C. § 409 which prohibit the production under open records and the discovery or admission of crash and safety data from being admitted into evidence in a Federal or state court proceeding. This document contains text, charts, tables, graphs, lists, and diagrams for the purpose of identifying and evaluating safety enhancements in this region. These materials are protected under 23 U.S.C. §409 and 23 U.S.C. §148(h)(4). In addition, the Alabama Supreme Court in Ex parte Alabama Dept. of Transp., 757 So. 2d 371 (Ala. 1999) found that these are sensitive materials exempt from the Alabama Open Records Act.

ENDORSED BY THE CITY COUNCIL ON _____, 2020

ACKNOWLEDGMENTS

CITY OF BIRMINGHAM

Randall L. Woodfin, Mayor Edwin Revell, Director Timothy Gambrel, Chief Planner Michael Ward, Principal Planner Christina Argo, Senior Planner Jason Hjetland, Senior Planner Kimberly Speorl, Senior Planner Donald Wilborn, Senior Planner Thomas Yuill, Senior Planner

CITY OF BIRMINGHAM CITY COUNCIL

Clinton P. Woods, District 1
Hunter Williams, District 2
Valerie A. Abbott, Council President, District 3
William Parker, District 4
Darrell O'Quinn, District 5
Crystal N. Smitherman, Council President Pro Tempore, District 6
Wardine T. Alexander, District 7
Steven N. Hoyt, District 8
John R. Hillard, District 9

REGIONAL PLANNING COMMISSION OF GREATER BIRMINGHAM

Charles Ball, AICP, Executive Director
Ray Morris, Deputy Executive Director
Scott Tillman, Director of Planning and Operations
Lindsay S. Puckett, AICP, Principal Planner
Maria Hines, AICP, Senior Planer, Project Manager
Hunter Garrison, AICP, Community Planner
Samuel Parsons, AICP, Transportation Planner
Brett Isom, GIS Manager
Marshall Farmer, Senior GIS Analyst





OVERVIEW

PURPOSE OF THE PLAN

The Northside Southside Framework Plan is a subset of the 2013 City of Birmingham Comprehensive Plan. The purpose of this plan is to develop specific recommendations that support the ideas and needs of the community and achieve the visions set forth by the Birmingham Comprehensive Plan. The plan is scheduled for adoption in Spring 2021 and will be implemented in partnership by area residents, businesses, institutions, the City, and other stakeholders.

PROJECT TEAM

The City of Birmingham contracted with the Regional Planning Commission of Greater Birmingham (RPCGB) to develop the plan using the Building Communities Program, which uses a combination of funding from the United States Department of Transportation and a local match from the City.



ABOUT THE NORTHSIDE SOUTHSIDE AREA

STUDY AREA

This plan's study area includes two communities – Northside and Southside – and eight different neighborhoods (See Figure 1.1). The area covered by this Framework Plan spans over 6.5 square miles and includes over 8,386 parcels.

NORTHSIDE COMMUNITY

The Northside Community is comprised of the northern portion of the City Center and the neighborhoods adjacent. The community is bordered by I-65 to the west, Village Creek and the L&N railroad to the north, and to the east and south Norfolk Southern and CSX railroads. The residential portions of the neighborhoods north of the City Center have rolling hills and views to downtown, whereas the City Center area is organized on a grid street network.

Northside neighborhoods include:

- Central City
- Druid Hills
- Evergreen
- Fountain Heights
- Norwood

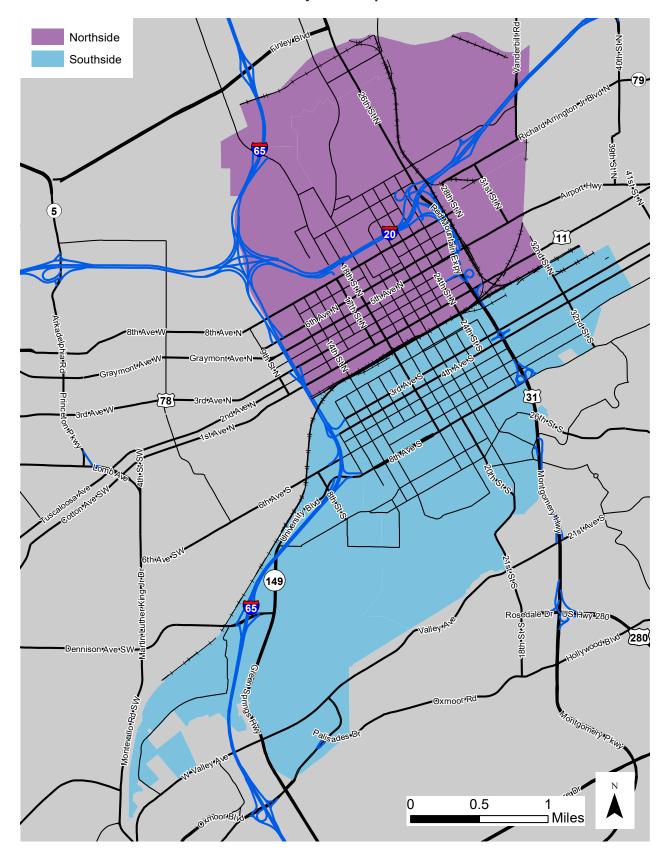
SOUTHSIDE COMMUNITY

The Southside community is comprised of the southern section of the City Center and is bordered to the west by I-65 and Norfolk Southern and CSX railroads. To the south the community's boundary roughly follows Valley Avenue, and to the east is bordered by Highway 31 before extending to 35th Street. The southern portion of the community includes Red Mountain - a long ridge running southwest-northeast and dividing Jones Valley from Shades Valley.

Southside neighborhoods include:

- Five Points South
- Glen Iris
- Southside

FIGURE 1.1: Northside Southside Study Area Map



FRAMEWORK PLAN PROCESS

PHASE #1 - EXISTING CONDITIONS

The Existing Conditions document included analyses and survey results that helped identify quantitative needs and opportunities in the Northside Southside Area, which were used to craft the final plan's recommendations. Analyses included information on housing, demographics, retail, workforce, and other topics. A parcel by parcel analysis was completed by the project team that identified the existing use and building condition of all properties in the Northside Southside Area. The Existing Conditions Document is included as an appendix to this plan.

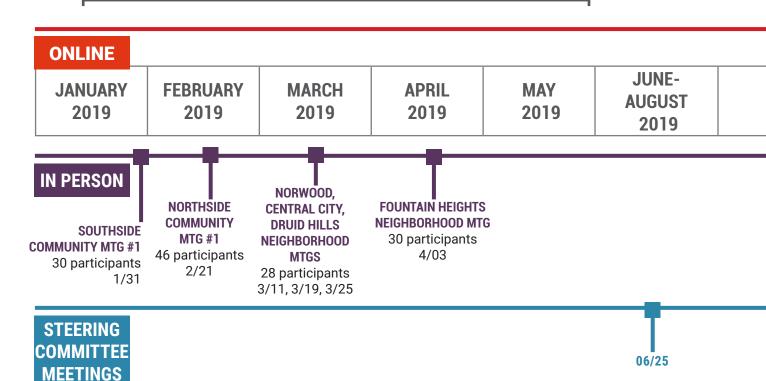
PHASE #2 - PUBLIC ENGAGEMENT

As part of the planning process, the project team held public meetings and interviews with stakeholders to facilitate community input. A steering committee of neighborhood officers, community nonprofit organizations, local institutions, and business owners was formed to provide a working relationship with the public. A combination of steering committee meetings, public meetings and online outreach strategies were utilized to provide the project team with feedback and direction for the plan's development.

The full Public Involvement Summary is included in **Appendix B**.

VISIONING SURVEY

194 Northside participants, 206 Southside participants 01/14/2019 - 05/20/2019



10/22

INTRODUCTION





IMAGINE BHAM
WEBSITE UNIQUE VISITORS = 3,188
FACEBOOK FOLLOWERS = 1,549

SEPTEMBER-NOVEMBER JANUARY NOVEMBER JANUARY FEBUARY OCTOBER - DECEMBER - OCTOBER - DECEMBER 2020 2020 2019 2019 2020 2020 SOUTHSIDE **INTERVIEWS W/ NORTHSIDE NORTHSIDE COMMUNITY MTG #2 CITY DEPT. HEADS** SOUTHSIDE **SOUTHSIDE** 21 participants **ZONING MTG COMMUNITY NORTHSIDE** 9/17 MTG #3 #1 **COMMUNITY MTG #2** 11/09 10/27 18 participants 9/24

FACE-TO-FACE OUTREACH STRATEGIES

STEERING COMMITTEE

A steering committee guided the overall direction of the Northside Southside Framework Plan and consisted of 20 members who met throughout the planning process. The committee was composed of neighborhood officers, community nonprofit organizations, local institutions, and business owners. The steering committee met 2 times on the dates below.

- July 25, 2019 at the Linn-Henley Research Library
- October 22, 2019 at the America's First Credit Union's Community Room

KICK OFF OPEN HOUSES

The study area consists of the Northside and Southside Communities which each face their own set of unique challenges. With this in mind, the planning team hosted a public meeting for each community within their respective boundaries. The purpose of the meetings was to gather feedback regarding the present state of each community, as well as citizen's issues and desires regarding economic and leadership development, quality of life, community development, infrastructure and planning and public services. Both community wide meetings offered the same opportunities for public input including a presentation and table activities.

- Southside Community Open House: January 31, 2019 at Highlands United Methodist Church, 33 citizens attended
- **Northside Community Open House:** February 21, 2019 at Fountain Heights Community Center, 45 citizens attended.

In addition to the community wide meetings, the planning team also attended the following neighborhood meetings to collect additional feedback.

- March 11, 2019: Norwood Neighborhood, 20 residents attended
- March 19, 2019: Central City, 8 residents attended
- March 25, 2019: Druid Hills, 15 residents attended
- April 03, 2019: Fountain Heights, 14 residents attended
- April 15, 2019: Southside Community Meeting, 15 residents attended

In total, over 150 stakeholders attended the Kick Off Open Houses and neighborhood meetings.

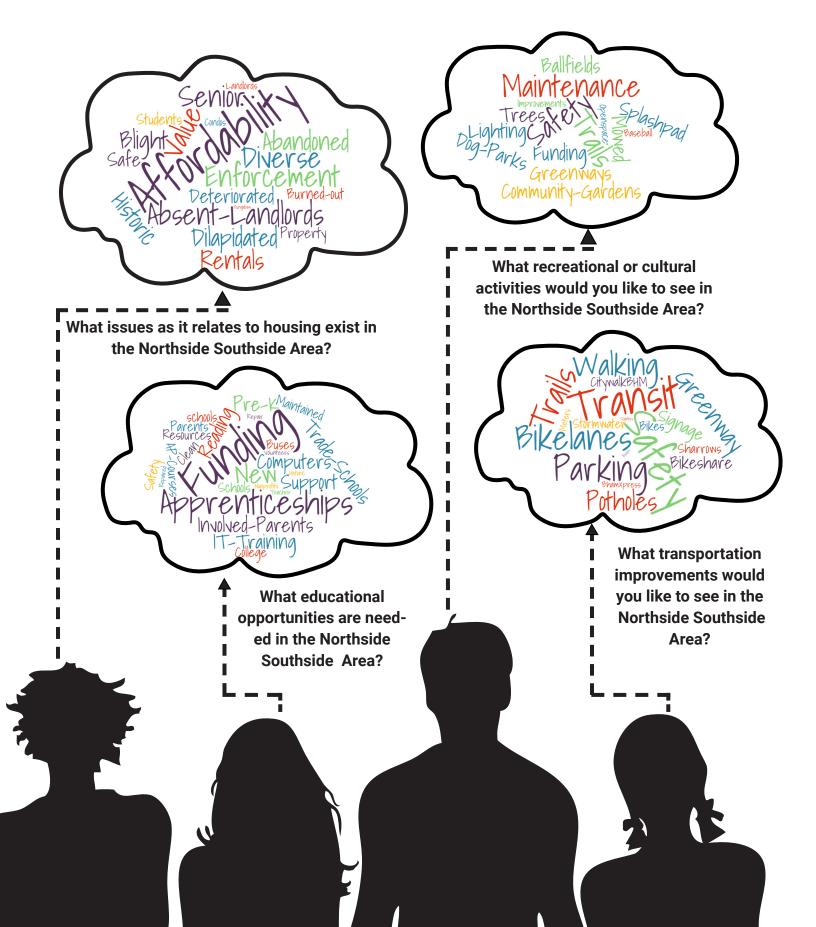


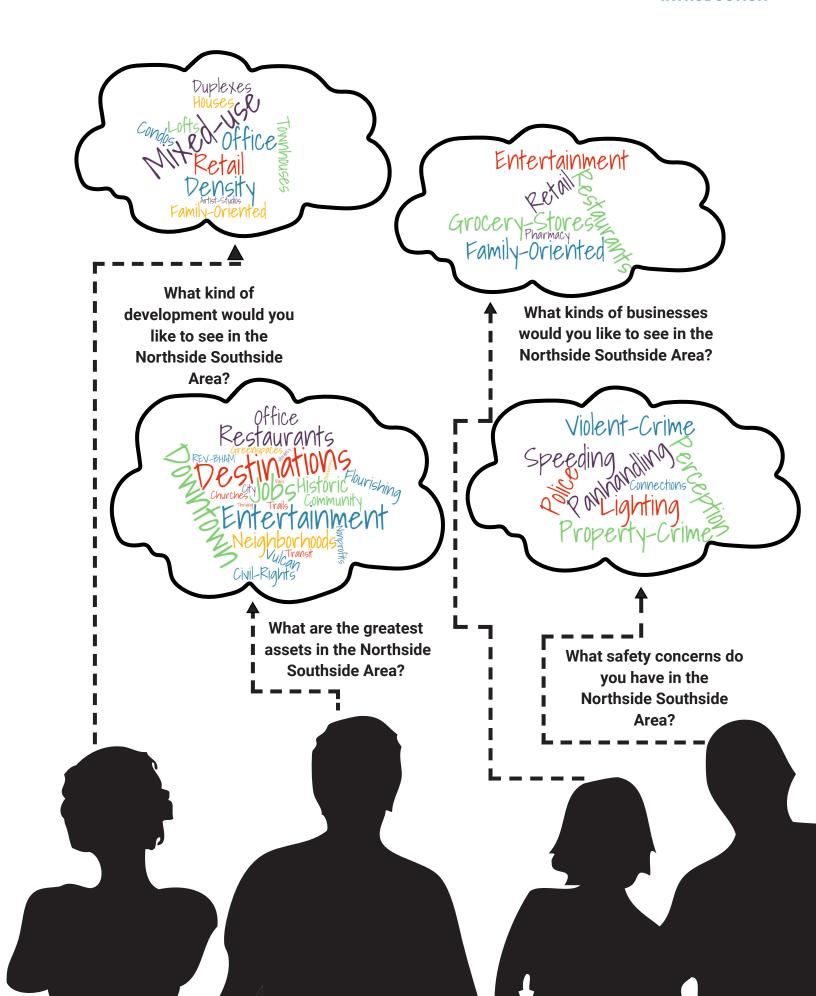


Citizens participate at the Southside Kickoff Open House

INTRODUCTION WEAKNESSES STIRENGTH **HOUSING CHOICES** ABANDONED AND BLIGHTED HOMES **DEMOGRAPHIC AND WORKFORCE DIVERSITY** SAFETY, SECURITY, AND **MAJOR EMPLOYMENT CRIME CONCERNS CENTER WITH STRONG VACANT AND UNDERUTILIZED RETAIL AND BUSINESS PRESENCE HEALTHCARE AND OFFICE SPACE EDUCATIONAL PUBLIC K-12 SCHOOL INSTITUTIONS SYSTEM ACCESS TO PARKS AND LIMITED GROCERY STORE RECREATION OPTIONS** CIVIL RIGHTS DISTRICT **CONTINUED REVITALIZATION DESIGNATED AS A NATIONAL** OF FIVE POINTS SOUTH **MONUMENT** REDEVELOPMENT OF VACANT **BJCC PROTECTIVE STADIUM LOTS AND BUILDINGS RENOVATION CITY WALK REVITALIZATION OF** ADDITIONAL RETAIL, **CARRAWAY HOSPITAL RESTAURANTS AND OFFICE** REDEVELOPMENT OF **SPACE SOUTHTOWN COURT DESTINATION PARK SPACES INADEQUATE PUBLIC K-12 EDUCATION SYSTEM** ABANDONED AND DILAPIDATED HOUSING **CONTINUED AND PERCEIVED CRIME** LACK OF ADEQUATE TRANSIT AND MULTI-MODAL INFRASTRUCTURE, **PARKING ENFORCEMENT** DECLINING HOMEOWNERSHIP AND LACK OF AFFORDABLE HOUSING WITH HONEST LANDLORDS

WHAT'S IMPORTANT?





2ND ROUND OF OPEN HOUSES

At the second round of public meetings, the project team presented the proposed goals, strategies, and actions by Framework chapter- Community Renewal, Green Systems, Economic Vitality, Transportation and Infrastructure- and asked attendees to make changes, additions, and general notes. Citizens from all neighborhoods within the Framework Plan were represented. To see the results of these meetings, please review **Appendix B**.

- Southside Community Meeting: September 17, 2019 @ St. Elias Maronite Catholic Church, 21 attendees
- Northside Community Meeting: September 24, 2019 @ Linn Henley Research Library, 18 attendees

STAKEHOLDER INTERVIEWS

Throughout the development of the plan, the planning team conducted formal interviews with members of the Steering Committee, Birmingham City Department leaders, civic-activists and nonprofit groups.

3RD OPEN HOUSE

At the third open house, the project team presented the final draft of the plan including **Appendix C: Strategic Opportunity Areas** and changes to the area's Proposed Future Land Use Map and Zoning Map. To see the results of these meetings, please review **Appendix B**.

 Northside Southside Community Meeting: October 27, 2020 @ Boutwell Auditorium, 6 attendees

PHASE #3- PLAN DEVELOPMENT

Throughout the public engagement process, the project team was also developing the plan. Each series of meetings identified changes that are needed and issues that need to be addressed by the plan's recommendations. Throughout the plan's development, the project team shared drafts with City staff and the plan's identified partners to ensure coordination with all ongoing projects in the area.

PHASE #4- ADOPTION

The plan is scheduled for adoption by the Planning Commission in Spring 2021 and endorsement by the City Council in Summer 2021.

PHASE #5- IMPLEMENTATION

Once the plan is adopted and endorsed, the stakeholder committee will become the implementation committee to prioritize the plan's recommendations and create working groups to implement each recommendation. City staff will facilitate the committee as it meets regularly.

OUR VISION

The Northside Southside Framework Area is a flourishing and diverse set of communities, with a vibrant downtown and thriving neighborhoods that are connected, healthy, beautiful, sustainable and equitable, with compassionate citizens, authentic destinations, an innovative university, and renowned historic spaces amongst its key assets.

PLAN ORGANIZATION

The Northside Southside Framework Plan provides structure and a methodology for converting the community's vision into a sustainable reality. The plan contains 7 chapters and 3 appendices. Chapters 2 to 6 cover the following planning elements: Community Renewal, Green Systems, Economic Vitality, Transportation + Infrastructure, and Future Land Use. Each chapter has goals, supporting strategies and implementation actions that relate to the chapter's theme. A description of each chapter is outlined in **Table 1.1**.

TABLE 1.1: Plan Organization

| PLANNING ELEMENTS | CHAPTER | DESCRIPTION | COMPREHENSIVE PLAN CONNECTION |
|----------------------|--|--|--|
| 1 | Introduction | Purpose, planning team, study area, planning process | |
| 2 | Community Renewal Housing, affordability, blight, built environment | | Chapter 7: Neighborhoods, Historic Preservation, + Housing Chapter 8: Community Renewal |
| 3 | Green Systems | Parks, water, natural resources, open space | Chapter 4: Natural Resources + Environmental Constraints Chapter 5: Open Space, Parks + Recreation Chapter 6: Sustainability + Green Practices Chapter 13: Supporting Public Facilities, Services, + Infrastructure |
| 4 | Economic Vitality | Jobs, retail, catalyst sites, business development, workforce | Chapter 10: Reinforcing the Building Blocks of the Economy |
| 5 | Transportation & Infrastructure | Transit, roads, sidewalks, bicycle infrastructure, pedestrian infrastructure | Chapter 12: Getting from Here to There: Transportation + Mobility |
| 6 | Future Land Use | Land use, zoning | Chapter 14: Future Land Use, Regulations + Urban Design |
| 7 | Implementation | Priority, timeframe, partners, funding | |
| APPENDIX A | Existing Conditions | This document is an in-depth assessment of where the Northside Southside Area is today and covers a range of topics: demographic summary, existing land use, zoning, development trends, natural resources, the transportation system, and community facilities and services | |
| APPENDIX B | Housing Analysis | This document explores housing trends in the Northside Southside Area | - |
| APPENDIX C | Strategic Opportunity Areas | This chapter focuses on targeted recommendations for each Strategic Opportunity Area and includes capital improvement projects | Chapter 7: Neighborhoods, Historic Preservation and Housing |

ONLINE OUTREACH STRATEGIES

WEBSITE

Launched in 2016, the Imagine Bham website was built on the Weebly platform and designed to present an interactive web presence specifically for community engagement. The website was the backbone of the public engagement process as it serves as a one -stop shop for individuals to participate in the Framework Planning process. The website provides basic information about the Northside Southside Framework Plan, how to get involved, frequently asked questions, key contacts, a calendar of events, draft documents and summaries of previous meetings.

Additionally, the website also served as a "hub" for interactive tools designed for each specific outreach phase of the Framework Plan, including public meetings and surveys.

VISIONING SURVEY AND MAP EXERCISE

To collect additional feedback, a visioning survey was created for the Northside and Southside Communities. This multiple-choice and open-ended question survey was created using MetroQuest, an online survey tool, and a direct link was hosted on the project website. The Visioning Survey was open for answers from January 14, 2019 through May 31, 2019 and included a series of survey questions and a map exercise that were intended to illustrate the City's strengths, weaknesses and opportunities, as well as garner citizens' input and priorities. The survey was promoted via E-blasts, as well as on the RPCGB's Facebook Page, City of Birmingham's Department of Planning, Engineering and Permits Facebook Page, and the Imagine Bham Facebook pages. Hard copies of the survey were made available at the Kickoff Open Houses.

E-BLASTS

Email was the main form of communication used to provide information for the Northside Southside Framework Plan events, calls to action, and plan milestones. Recipients included an initial list of stakeholders and residents created by the RPCGB, City of Birmingham and Birmingham City Councilors. Other recipients included those who opted in on the project website and those who attended face-to-face events. It was the intention of this plan that the email subscriber list would grow as the Plan progressed.

PRINT MEDIA

Throughout the planning process, flyers were emailed to the Steering Committee members, neighborhood officers, and citizens announcing events such as the open houses and public meetings. Recipients were urged to print and display them. All promotional material included the website URL to drive people to the project website.







SOCIAL MEDIA

FACEBOOK

Three specific Facebook accounts were used to announce events, surveys, plan milestones, and to drive users to information provided on the project website: RPCGB's Facebook Page (983 followers), The City of Birmingham Department of Planning, Engineering and Permits' Facebook Page (458 followers) and Imagine Bham's Facebook Page (101 followers). All Facebook Pages mentioned above also announced public meeting events, posted public meeting photos, and posted links to draft documents on the project website.

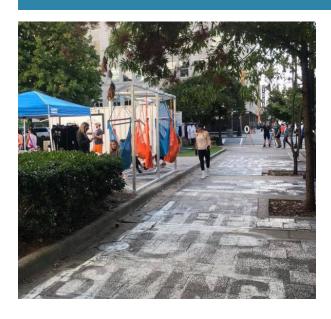
TWITTER

The RPCGB's Twitter Page (993followers) was used to promote project updates, upcoming events, and press releases for the Plan. Participants used the twitter handle @RPCGB to follow the Plans' progress.

NEXTDOOR

Nextdoor, a community oriented social media site that requires proof of residence to join, was used to promote the public meetings for the Northside Southside Framework Plan. The Central City Nextdoor site was used which allowed the RPCGB to share meeting information to over 6,000 residents in the immediate neighborhoods of the Northside Southside Framework Plan.

COMMUNITY RENEWAL





NEEDS

- Presence of blighted homes and lots
- Lack of code enforcement and absentee landlords
- Address homelessness, panhandling, and loitering in commercial districts
- Additional police officers to ensure the on-going safety and security of residents
- Improve Birmingham City Schools

OPPORTUNITIES

- Revitalization of underutilized and vacant buildings
- Affordable housing options
- Announced mixed use redevelopment projects – Carraway Hospital, Southtown Court, BJCC expansion
- Reinvestment in the Civil Rights district
- Built-in user base for new projects and developments
- Building on recent success stories like Railroad Park
- Partnerships between the city and other nonprofits
- Additional retail, grocery and restaurant options

The Community Renewal chapter for this plan involves a multitude of various issues that affect the Northside Southside Area such as housing, blight, and neighborhood population. Although these issues may seem disparate, they share the desired outcome of improved quality of life for all and have overlapping partners, strategies, and actions. For instance, improving the housing stock can reduce blight while attracting new residents that then bring additional investment to the area. Implementing an action of one of the goals of this chapter inevitably eases the implementation of another goal's actions. This chapter attempts to reflect its interrelated goals by ordering them from the area's needs to wants and ending with inclusivity.

CHAPTER GOALS:

GOAL #1: Identify and reduce blight.

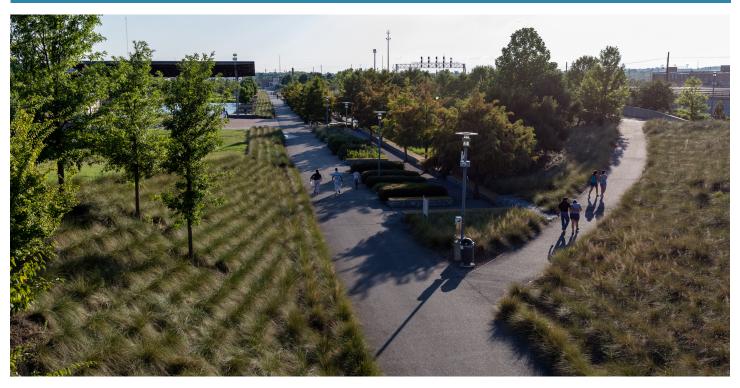
GOAL #2: Ensure the safety of the community by reducing crime

GOAL #3: Ensure the physical well-being of residents is improved

GOAL #4: Provide high quality housing options for a variety of income and household sizes

GOAL #5: Improve citizen involvement in their communities and establish new partnerships

GREEN SYSTEMS



NEEDS

- Ensure parks and recreational spaces are well-maintained
- Address homelessness and panhandling at parks
- Additional police patrols, lighting and other security features
- Natural systems to manage stormwater and flood prone properties

OPPORTUNITIES

- Expanded greenspace and increased trail connections
- Increased park programing and community events
- Encourage new housing near parks to provide additional eyes and ears on the street
- Best Management Practices for stormwater

The need to improve the quality of life for citizens of the Northside Southside Area through access to adequate recreational facilities is paramount. However, this need must be satiated without compromising the area's natural resources. Natural resources, like Village Creek, do not adhere to political boundaries. The City must work with for-profit and nonprofit organizations to protect the natural resources that it shares with other jurisdictions. Taking such an approach would not only enable the City to meet the needs of the present generation without compromising the needs of future generations – environmental sustainability – but also would allow the City to better plan for natural disasters - resiliency. Furthermore, if leveraged correctly, the Northside Southside's natural resources could be used to attract more residents and businesses to the area.

CHAPTER GOALS:

GOAL #1: Recreational opportunities are within a 10-minute walk of every resident.

GOAL #2: Improve the ecological health of the Northside Southside Area's natural systems through enhanced stormwater management and flood mitigate technique.

EXECUTIVE SUMMARY

ECONOMIC DEVELOPMENT



NEEDS

- Additional grocery, retail and restaurant options
- Continue to improve Downtown's marketability through aesthetic improvements, wayfinding and branding
- Workforce and educational development programs
- Improve Birmingham City Schools

OPPORTUNITIES

- Historic Districts, Opportunity Zones, Commercial Revitalization Districts
- Strong business presence in the Central Business District
- Availability of vacant retail and office space along the edges of Downtown
- Redevelopment of the BJCC, Carraway Hospital and Southtown Court
- Large entrepreneur labor pool
- Partnerships with local business organizations and local universities

The purpose of this chapter is to highlight specific goals and actions in terms of economic vitality for the Northside Southside Area. Within the context of this chapter, a Housing and Commerical Market Analysis has been prepared and provides important information that describes the financial health and economic diversity of the Northside and Southside Communities. The aforementioned analysis has been provided in Appendix A and B of the City Center Master Plan, which can aid existing and perspective business owners as well as investors in identifying potential opportunities within the communities. In addition, this chapter identifies Catalyst Sites and Strategic Opportunity Areas (SOAs). Catalyst Sites are potential public or private projects that if developed my cause complementary development to surrounding areas. SOAs are areas that have "market potential, presence of employment centers, location in relation to current and future plans for transit improvements, momentum from existing activities, and good urban form." This plan recommends several ways to make SOAs a priority, both in this chapter and in **Appendix C**: Strategic Opportunity Areas. The two SOAs for the Northside Southside Area are the 12th Avenue North Corridor and the Sloss Industrial Arts Area. In conjunction with the findings from the economic market analysis, catalysts sites, and SOAs this chapter outlines some of the major themes in reference to economic vitality that resulted from the public meetings held during the formation of this plan.

CHAPTER GOALS:

GOAL #1: Education and workforce development resources are readily available to improve educational attainment.

GOAL #2: Support an economy with viable commercial, mixed-use, research, and retail development.

GOAL #3: Market and recruit businesses that will diversify and complement existing businesses.

GOAL #4: Satisfy retail market demand.

GOAL #5: Expand the offering of fresh food options.

GOAL #6: Utilize catalyst sites.

EXECUTIVE SUMMARY

TRANSPORTATION





- Improved sidewalk and bicycling connections
- Efficient parking management
- · Safer streets and intersections
- Street resurfacing, landscaping, and bridge repairs
- Designated truck routing
- Traffic signal system upgrades

OPPORTUNITIES

- Complete Streets implementation
- Excess road capacity
- Active curbside and parking management
- Bus Rapid Transit
- Shared mobility and micro mobility partnerships



Transportation in its various forms plays a critical role in the livability in Birmingham, affecting access to education and opportunity, goods and services, worship and recreation. Circulation patterns affect the quality of residential streets and their safety and walkability. Quality transportation connections have always been a precursor to growth and economic success. This chapter provides strategies and actions for addressing transportation system deficiencies, and improving the overall travel conditions for the Northside Southside Area.

CHAPTER GOALS:

GOAL #1: Provide a wide range of transportation choices

GOAL #2: Re-think the right-of-way.

GOAL #3: Provide a safe transportation network in a

EXECUTIVE SUMMARY

FUTURE LAND USE





NEEDS

- Mixed-income and more mid-range and affordable units
- Desire for additional retail, restaurants and grocery options
- Expand mixed use development in and around Strategic Opportunity Areas
- High quality design regulations

OPPORTUNITIES

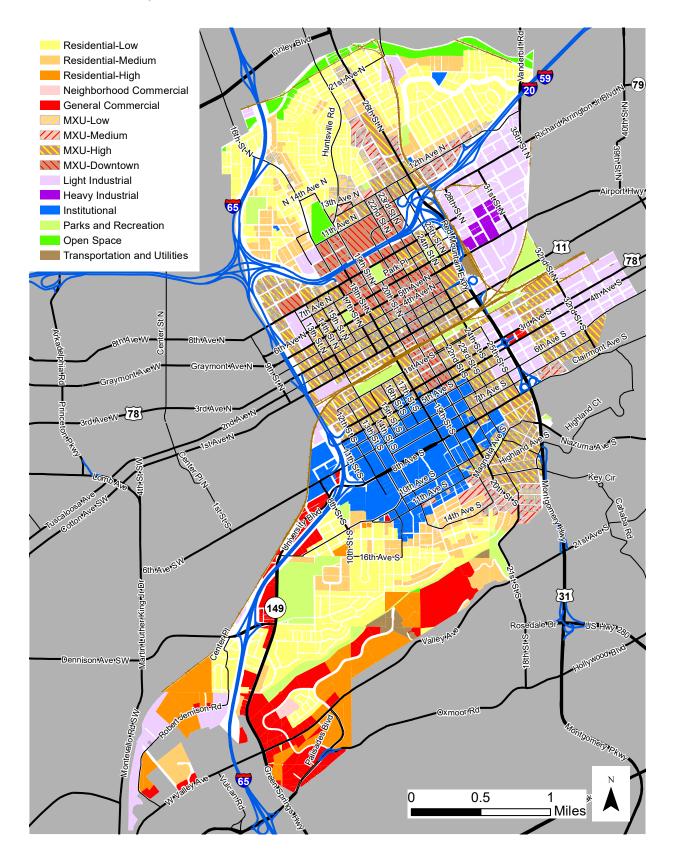
- Additional mixed-use buildings and activity centers
- Adoption of the Character Based Code and improvement of the Design Review Committee
- Continued revitalization of inner-ring neighborhoods
- Designation of the Civil Rights District as a National Monument
- Expansion of greenspace and trail connections
- Redevelopment of Birmingham District Housing Authority Properties, Carraway Hospital Site, BJCC Stadium Expansion, and reinvestment of Five Points South
- Renewal of the Palisades Corridor

The Birmingham Comprehensive Plan established a Future Land Use Plan (Map) for the City which generally outlines expected land use patterns and development citywide. Adopted in 2014, this map is more prescriptive in nature, and may not reflect the existing land uses, or the most appropriate land uses within the Pratt Ensley Area. The Future Land use Plan (Map) is subject to periodic review to see if conditions have changed to justify an amendment, or change. Through this Framework process, the project team identified recommended changes to the Future Land Use Plan (Map) based off a detailed windshield survey which identified existing land uses and building conditions within the four Northeast communities stake holder meetings, and plan development. The recommended changes to the Land Use Map are shown in Figure ES.2. Once adopted, the Future Land Use Map will be the legal basis for zoning. Any rezonings for property in the Pratt Ensley Area requested by the City or private individuals will be required to follow the Future Land Use map.

CHAPTER GOALS:

GOAL #1: New growth is supported by insisting on quality developments and by promoting desired land use patterns that allow for a variety of compatible uses.

FIGURE 1.2: Proposed Future Land Use



USER'S GUIDE

HOW DO I USE THE IMPLEMENTATION MATRIX?

THE IMPLEMENTATION MATRIX IS SEPARATED INTO #, ACTIONS, PAGE #, PRIORITY, TIMEFRAME, + POTENTIAL PARTNERS.

DEFINITIONS

- The action's number in the plan.

ACTION - The title of a recommendation

PAGE # - The page number(s) for the recommendation

PRIORITY - The importance of a recommendation set by stakeholders

- Top: Needs to be done now... taskforce in place
- High: Needs to be done as soon as possible... taskforce is organizing
- Medium: Can wait for higher priority items... taskforce members are only identified
- Low: Long-range recommendation... no taskforce yet

TIMEFRAME - The potential completion date based on feasibility and priority

- In progress: Implementation is ongoing
- Short-term: 0-5 years
- Medium-term: 5-10 years
- Long-term: 10+ years

POTENTIAL PARTNERS - Public agencies, organizations, and stakeholders that have expressed interest in the action item or have relevant authority.

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|----|---|-----------|--------------|---------------|---|
| | STRATEGY E: S | UPPORT | PUBLIC TRA | NSIT OPERAT | IONS. |
| 3 | Support BRT and local bus service with first- and last-mile connections. | 190 | Ongoing | In Progress | Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, BJCTA |
| 4 | Provide targeted incentives for transit-conducive development. | 190 | High | Short-term | Mayor's Office of Economic Development |
| 5 | Enhance bus stops amenities and technology. | 191 | High | In Progress | Dept. of Traffic Engineering, BJCTA |
| 6 | Explore using autonomous, connected, electric, and shared vehicles to expand the transit within the City Center – particularly connecting Linn Park to Five Points South and other key points in between. | 191 | Low | Long-term | Dept. of Traffic Engineering |
| | GOAL # | 2: RE-TH | IINK THE RIG | HT-OF-WAY. | |
| | STR | ATEGY A | : MANAGE TH | IE CURB. | |
| 1 | Develop a curbside management plan for the City Center. | 192 | Medium | Medium-term | Dept. of Traffic Engineering |
| 2 | Recycle excess roadway capacity. | 194 | Ongoing | In Progress | Dept. of Traffic Engineering |
| 3 | Utilize the curb to activate the street. | 194 | Ongoing | In Progress | Dept. of Traffic Engineering |
| 4 | Develop a valet services policy and permitting system. | 194 | High | Medium-term | Dept. of Traffic Engineering |
| | STR | ATEGY B | : MANAGE PA | ARKING. | |
| 1 | Develop a parking management program for the Framework Area. | 196 | High | Short-term | Dept. of Traffic Engineering, Birmingham Parking Authority |
| 2 | Efficiently allocate parking supply with demand-based parking pricing. | 196 | Low | Short-term | Dept. of Traffic Engineering, Birmingham Parking Authority |
| ST | RATEGY C: BUILD AN INTER | CONNECT | TED PEDESTR | IAN, BICYCLI | E AND TRAIL SYSTEM. |
| 3 | Consider unbundling parking requirements from zoning & development regulations. | 197 | Medium | Medium-term | Dept. of Planning Engineering and Permits |
| 4 | Develop a residential parking permit program for neighborhoods with limited supply. | 198 | High | Short-term | Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | |
|----|--|-----------|--------------------------|---------------|---|--|--|--|--|--|
| | COMMUNITY RENEWAL CHAPTER | | | | | | | | | |
| | GOAL 1: IDENTIFY AND REDUCE BLIGHT | | | | | | | | | |
| S1 | RATEGY A: IMPROVE PROPE | | IDITION COLL EFFORTS. | ECTION AND | CODE ENFORCEMENT | | | | | |
| 1 | Update the City's of Birmingham's Online Mapping Tool to provide additional information for properties. | 29 | Ongoing | In Progress | UAB Edge of Chaos, Citizens Advisory Board, Jefferson County Property Tax Administration, Birmingham Land Bank Authority, City of Birmingham Information Management Services, Dept. of Planning Engineering and Permits, Dept. of Community Development | | | | | |
| 2 | Create a citizen's guide for code enforcement that enables citizens to report blighted properties. | 30 | High | Short-term | Dept. of Planning Engineering and Permits, Dept. of Community Development, Neighborhood Associations, Dept. of Public Works | | | | | |
| 3 | Levy fines on repeat quality-of- life offenses on properties. | 31 | High | Short-term | Dept. of Planning Engineering and Permits, Dept. of Community Development, Birmingham Legal Dept. | | | | | |
| 4 | Prioritize demolition in the Northside Southside Area. | 31 | High | Short-term | Dept. of Planning Engineering and Permits, Dept. of Public Works | | | | | |
| 5 | Continue to implement the City's Demolition Sweep program. | 34 | Ongoing | In Progress | Dept. of Public Works, Dept. of Planning Engineering and Permits | | | | | |
| 6 | Support the use of Public Improvements & Beautification Committee and Neighborhood Association funds for improvements. | 34 | Low | Short-term | Birmingham City Council, Birmingham Legal Dept., Neighborhood Associations | | | | | |
| 7 | Create a vacant property registration ordinance. | 34 | Low | Medium-term | Dept. of Planning Engineering and Permits, Birmingham Legal Dept., Birmingham Association of Realtors | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|----|---|-----------|------------|---------------|--|
| 8 | Create a residential rental property licensing and inspection system and a Good Landlord Program. | 35 | High | Short-term | Dept. of Planning Engineering and Permits, Birmingham Legal Dept., Birmingham Association of Realtors |
| 9 | Consider hiring additional code enforcement staff and additional building inspectors to improve code enforcement efforts and decrease permits and inspection times. | 36 | Medium | Medium-term | Dept. of Public Works, Dept. of Planning Engineering and Permits |
| 10 | Support the use of technology to improve code enforcement. | 36 | Ongoing | In progress | Dept. of Public Works, Dept. of Planning Engineering and Permits |
| 11 | Educate property owners that the right-of-way (sidewalks, drainage ditches, etc.) adjacent to their property is their maintenance responsibility. | 37 | Low | Medium-term | Dept. of Public Works, Neighborhood Associations |
| 12 | Enforce the noise ordinance. | 37 | Medium | Short-term | Birmingham Legal Dept., Birmingham Police Dept. |
| 13 | Update and enforce the communal living ordinance. | 38 | Low | Long-term | Dept. of Public Works, Dept. of Planning Engineering and Permits, Birmingham Legal Dept. |
| | STRATEGY B: RENO | VATE AN | D CLEAN UP | BLIGHTED PR | OPERTIES. |
| 1 | Support renovation efforts through grants, competitive loans, and home improvement programs. | 38 | Ongoing | In Progress | Dept. of Community Development |
| 2 | Establish a "Tool Lending Library" for residents. | 39 | Low | Medium-term | Birmingham Public Library, Community Development,Habitat for Humanity, Neighborhood Associations and Faith- based Organizations |
| 3 | Establish a community beautification coalition to support the City's code enforcement efforts. | 39 | Low | Long-term | Community Resource Office, Birmingham Parks and Recreation Board, Faith-based Organizations, Dept. of Public Works |
| 4 | Encourage public art and murals on blank walls throughout the community. | 41 | Ongoing | In Progress | Property Owners, Neighborhood Associations, Blank Space, local artists |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|---|---|-----------|--------------|---------------|---|
| | STRATEGY B: RENO | VATE AN | D CLEAN UP I | BLIGHTED PR | OPERTIES. |
| 5 | Establish a maintenance registration program for the elderly and disabled. | 41 | Ongoing | In Progress | Habitat for Humanity, Aging & Disability Resource Center, Dept. of Community Development, Faith- based Organizations, Neighborhood Associations |
| 6 | Support the creation of neighborhood and community nonprofits. | 44 | High | Short-term | Neighborhood Associations |
| | STRATEGY C: ACQUIRE | AND DIS | POSE OF TAX | DELINQUENT | PROPERTIES. |
| 1 | Prioritize strategic land bank acquisitions in the Northside Southside Area. | 44 | Ongoing | In Progress | Birmingham Land Bank Authority, Dept. of Community Development |
| 2 | Continue and promote the Side Lot and Adopt – A– Lot Programs. | 44 | Ongoing | In Progress | Birmingham Land Bank Authority |
| 3 | Convert vacant lots into community assets with informed partners. | 46 | Medium | Medium-term | Dept. of Public Works, Nature Conservancy of Alabama |
| 4 | Enact an adaptive reuse ordinance. | 48 | Low | Long-term | Dept. of Planning Engineering and Permits, Urban Land Institute, Birmingham Legal Dept. |
| 5 | Repurpose publicly owned abandoned facilities to meet the needs of the community. | 48 | Ongoing | In Progress | City of Birmingham Board of Education, Dept. of Community Development, Mayor's Office of Economic Development |
| | STRATEGY I | D: IMPRO | VE GARBAGE | MANAGEME | NT |
| 1 | Investigate ways to improve bulk trash service throughout the City. | 50 | Ongoing | In Progress | Dept. of Public Works |
| 2 | Fine property owners for leaving trash out. | 50 | High | Short-term | Birmingham Police Dept., Dept. of Public Works |
| 3 | Create a city-wide residential standard for garbage cans and recycling cans. Consider fining landlords for residents who leave trashcans in the right-ofway for an extended period of time. | 50 | Ongoing | In Progress | Dept. of Public Works |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|---|--|-----------|--------------|---------------|--|
| 4 | Make information and dates more easily available regarding the street sweeping schedule in the Northside Southside Area. | 51 | Medium | Short-term | Dept. of Public Works, Office of Public Information |
| S | TRATEGY E: PREVENT ILLEG | AL DUMF | PING ON ENVI | RONMENTAL | LY SENSITIVE SITES. |
| 1 | Promote use of landfill drop- offs to prevent illegal dumping and identify dumping hotspots. | 52 | Ongoing | In Progress | Birmingham City Council, Neighborhood Associations, Office of Public Information |
| 2 | Develop an illegal dumping and litter abatement task force to include public agencies, private businesses, and community groups involved in cleanup. | 52 | Low | Short-term | Birmingham Police Dept., Dept. of Public Works, Keep Birmingham Beautiful |
| 3 | Create promotional materials to educate citizens on the harmful impacts of illegal dumping, e.g. human health, safety, cleanup costs, and water quality. | 52 | Ongoing | In Progress | Dept. of Planning Engineering and Permits Stormwater Division, Dept. of Public Works, Office of Public Information |
| | STRATEGY F: IDENTI | FY AND I | REMEDIATE IL | LEGAL DUMI | PING SITES. |
| 1 | Ensure addresses are clearly labeled on all properties. | 53 | Low | Short-term | Dept. of Public Works, Faith-based Organizations, |
| 2 | Aggressively enforce policies and ordinances that prohibit illegal dumping. | 53 | Ongoing | In Progress | Dept. of Public Works, Birmingham Police Dept., Birmingham Legal Dept. |
| | GOAL #2: ENS | URE THE | SAFETY OF T | HE COMMUN | ITIES |
| | STRATEGY A: ES | TABLISH | PARTNERSH | IPS AND PRO | GRAMS. |
| 1 | Create and promote neighborhood watch and new neighbor programs. | 54 | Ongoing | In Progress | Birmingham Police Dept., Neighborhood Associations |
| | STRATEGY B: | CREATE | A SAFER BUII | LT ENVIRONM | IENT. |
| 1 | Develop neighborhood lighting programs. | 55 | Ongoing | In Progress | Neighborhood Associations, Alabama Power |
| 2 | Perform a lighting audit in areas reported as being poorly lit or high in crime and install additional lighting where needed. | 55 | High | Short-term | Neighborhood Associations, Alabama Power |
| 3 | Follow Crime Prevention Through Environmental Design (CPTED) Guidelines. | 57 | Medium | Medium-term | Birmingham Parks and Recreation Board, Birmingham Police Dept. |
| 4 | Dedicate additional police patrol to areas in and/or near crime hotspots. | 58 | Ongoing | In Progress | Birmingham Police Dept. |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | |
|---|---|-----------|--------------------------|---------------|---|--|--|
| STRATEGY B: CREATE A SAFER BUILT ENVIRONMENT. | | | | | | | |
| 5 | Establish a neighborhood watch group to provide police with additional "eyes and ears" and to promote cooperation among residents and police. | 58 | Ongoing | In Progress | Birmingham Police Dept., Neighborhood Associations | | |
| 6 | Enforce the City's leash law. | 60 | Low | Short-term | Birmingham Police Dept., Dept. of Public Works, 311 | | |
| 7 | Increase and improve the quality of Animal Control. | 60 | High | Short-term | Birmingham Police Dept., Dept. of Public Works, 311 | | |
| 8 | Implement the Downtown Birmingham Gateway Master Plan. | 60 | Ongoing | In Progress | Dept. of Public Works, Dept. of Planning Engineering and Permits, REV Birmingham | | |
| 9 | Implement the Norwood Master Plan, written by Auburn University. | 61 | Ongoing | In Progress | Norwood Neighborhood Association, Auburn University Urban Studio, Dept. of Planning Engineering and Permits | | |
| 10 | Establish landscaping and maintenance standards for Norwood Boulevard. | 61 | Medium | Short-term | Dept. of Planning Engineering and Permits, Norwood Neighborhood Association, Dept. of Public Works | | |
| | GOAL #3: ENSURE THE PI | HYSICAL | WELL-BEING | OF RESIDENT | S IS IMPROVED. | | |
| ST | RATEGY A: SUPPORT COMM | | ELLNESS THE SERVICES. | ROUGH POLIC | CIES, PROGRAMS, AND | | |
| 1 | Increase awareness of the City's existing support services and programs. | 62 | High | Short-term | Jefferson County Dept. of Health (JCDH), Dept. of Community Development, University of Alabama at Birmingham (UAB), Office of Public Information | | |
| 2 | Support the City's Neighborhood Revitalization Fund. | 62 | Ongoing | In Progress | Dept. of Community Development, Mayor's Office | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | |
|---|---|-----------|-------------|---------------|---|--|--|--|--|
| S | STRATEGY B: ENCOURAGE AN ACTIVE LIFESTYLE FOR RESIDENTS THROUGH POLICIES AND AMENITIES. | | | | | | | | |
| 1 | Implement the Future Land Use Plan to allow mixed-use development and encourage more services and retail within walking distance to residents. | 62 | Ongoing | In Progress | Dept. of Planning Engineering, and Permits | | | | |
| 2 | In conjunction with a Parks and Recreation Master Plan and dedicated park maintenance fund, convert vacant properties where needed into parks and playgrounds to increase accessibility to recreational activities in the Framework Area. | 63 | High | Medium-term | Birmingham Parks and Recreation Board, Corporate Sponsors | | | | |
| 3 | Integrate Complete Streets to accommodate pedestrians and bicyclists. | 63 | Ongoing | In Progress | Health Action Partnership, Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, Complete Streets Advisory Board | | | | |
| 4 | Build sidewalks in areas of need and build out the Red Rock Trail to improve pedestrian access to nearby recreational amenities. | 63 | Ongoing | In Progress | Dept. of Birmingham Planning Engineering and Permits, Health Action Partnership | | | | |
| 5 | Support the implementation of the CityWalk BHAM and make it a resource to the local community. | 63 | Ongoing | In Progress | Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, | | | | |
| 6 | Support the Village Creek Greenway. | 63 | Ongoing | In Progress | Village Creek Society, Dept. of Planning Engineering and Permits | | | | |
| 7 | Provide additional adult and senior recreational programming at local recreation centers. | 64 | Medium | Short-term | Birmingham Parks and Recreation Board | | | | |
| | STRATEGY C: MAKE FRI | SH PRO | DUCE MORE A | ACCESSIBLE 1 | TO RESIDENTS. | | | | |
| 1 | Promote existing community gardens in the Northside Southside Area. | 64 | Low | Short-term | Neighborhood Associations, UAB, Jones Valley Teaching Farm | | | | |
| 2 | Support the City's Healthy Food Ordinance and Healthy Food Fund. | 65 | Ongoing | In Progress | Mayor's Office, Dept. of Planning Engineering and Permits | | | | |

| # | ACTION | PAGE | PRIORITY | TIME | POTENTIAL |
|---|---|--------|-------------|-------------|---|
| | STRATEGY C: MAKE FRI | SH PRO | DUCE MORE A | FRAME | PARTNERS TO RESIDENTS. |
| 3 | Introduce tax incentives to encourage grocers to locate to the area. | 65 | Ongoing | In Progress | Mayor's Office of Economic Development |
| 4 | Facilitate the retention and development of grocery stores, neighborhood-based markets, and farmers markets offering fresh produce in neighborhood centers. | 67 | Ongoing | In Progress | Mayor's Office of Economic Development, USDA, US Dept. of Treasury, US Dept. of Health and Human Services |
| G | OAL #4: PROVIDE HIGH QUAL | | | | IETY OF INCOME AND |
| | STRATEGY A: IMPROVE THI | | EHOLD SIZES | | N THE NORTHSIDE |
| | STRAILOT A. IMPROVE IIII | | THSIDE AREA | | N THE NORTHSIDE |
| 1 | Enforce the City's current building codes to reduce blight. | 68 | Ongoing | In Progress | Dept. of Community Development, Dept. of Planning Engineering and Permits, Dept. of Public Works |
| 2 | Provide rehabilitation and maintenance assistance to residents. | 68 | Ongoing | In Progress | Dept. of Community Development, Dept. of Planning Engineering and Permits |
| 3 | Develop an incentive and information program for historic residential restorations in priority areas. | 68 | Low | Medium-term | Dept. of Community Development, Dept. of Planning, Engineering and Permits |
| S | TRATEGY B: SUPPORT NEW A THROUGH POL | | | | |
| 1 | Utilize a place-based approach to public and private investment in the Northside Southside Area. | 69 | Ongoing | In Progress | Dept. of Planning, Engineering and Permits |
| 2 | Reduce blight by implementing the City's Highest and Best Reuse Program. | 72 | Ongoing | In Progress | Dept. of Planning, Engineering and Permits, Dept. of Public Works |
| 3 | Implement the Future Land Use Map/Plan to allow for a variety of housing types and densities. | 73 | Ongoing | In Progress | Dept. of Planning, Engineering and Permits |
| 4 | Provide incentives to promote affordable housing options. | 74 | High | Short-term | Neighborhood Housing Services, Dept. of Planning Engineering and Permits, Mayor's Office of Economic Development, Dept. of Community Development |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | |
|----|---|-----------|----------|---------------|---|--|--|--|--|
| S1 | STRATEGY B: SUPPORT NEW AND QUALITY HOUSING OPTIONS AND HOMEOWNERSHIP THROUGH POLICIES, PROGRAMS, AND PARTNERSHIPS. | | | | | | | | |
| 5 | Partner with nonprofits for rent- to-own housing programs. | 75 | High | Short-term | Neighborhood Housing Services, Pathways, Interfaith Housing, YMCA, Habitat for Humanity | | | | |
| 6 | Develop a revolving affordable housing trust fund and other funding streams. | 75 | Medium | Medium-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District | | | | |
| 7 | Promote the use of permitted Accessory Dwelling allowances in the City's Zoning Ordinance to increase the affordable housing rental stock. | 76 | Ongoing | In Progress | Dept. of Community Development, Dept. of Planning Engineering and Permits | | | | |
| 8 | Collaborate with Community Development Financial Institutions (CDFI) to increase access to capital for homebuyers and developers. | 76 | Medium | Short-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District | | | | |
| 9 | Work with local employers to create an employer-assisted housing program in the Northside Southside Area. | 76 | Medium | Short-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Mayor's Office of Economic Development | | | | |
| 10 | Work with HABD, private developers, nonprofits, and other organizations to infill single and multifamily housing on underutilized properties. | 78 | Ongoing | In Progress | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District | | | | |
| 11 | Work with the Housing Authority of Jefferson County and One Roof to acquire, renovate and or construct residential facilities that will be used to implement at a pilot project that uses the "Housing First" approach. | 78 | Ongoing | Medium-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District | | | | |
| 12 | Redevelop Southtown Court into a mixed-income development with a variety of housing styles including some that are owner occupied single-family homes. | 79 | Ongoing | In Progress | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | |
|----|---|-----------|-----------------------------|---------------|--|--|--|--|--|
| S1 | STRATEGY B: SUPPORT NEW AND QUALITY HOUSING OPTIONS AND HOMEOWNERSHIP THROUGH POLICIES, PROGRAMS, AND PARTNERSHIPS. | | | | | | | | |
| 13 | Work with the City of Birmingham and other service providers to expand affordable housing choices within the City. | 79 | Ongoing | In Progress | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District, One Roof Birmingham, Local nonprofits | | | | |
| 14 | Partner with the Veterans Affairs to identify a 1.75-acre site within 1.5 miles of the Birmingham City Center for an outpatient surgical center as well as affordable housing solutions for veterans. | 79 | Medium | Medium-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District, One Roof Birmingham, Local nonprofits | | | | |
| GO | AL #5: IMPROVE CITIZEN INV | | NT IN THEIR (TNERSHIPS. | COMMUNITIE | S AND ESTABLISH NEW | | | | |
| ST | RATEGY A: IMPROVE CITIZEN | INVOLV | | | IITIES AND ESTABLISH | | | | |
| 1 | Create partnerships with City departments, local organizations, and nonprofits to realign resources for investments. | 80 | Ongoing | In Progress | Housing Authority of the Birmingham District, City of Birmingham, Birmingham Land Bank Authority, REV Birmingham, Local nonprofits and faith-based organizations | | | | |
| ST | RATEGY B: PERSONS THROU DESIRED AND NEEDED, IN | | | | | | | | |
| 1 | Create a working task force to prevent and eliminate chronic homelessness through monitoring and creation of new programs. | 82 | High | Short-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District, REV Birmingham, One Roof Birmingham, Local nonprofits and faith-based organizations | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|----|--|-----------|----------|---------------|---|
| 2 | Support and expand One Roof's outreach street team program which includes police officers, health and social service providers, case managers, community health paramedics (EMS). | 82 | Medium | Short-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Jefferson County Health Department, Birmingham Police Department, Local Hosiptals, Housing Authority of the Birmingham District, REV Birmingham, One Roof Birmingham, Local nonprofits and faith-based organizations |
| ST | RATEGY B: PERSONS THROU DESIRED AND NEEDED, IN | | | | |
| 3 | Work with the City Action Partnership (CAP), One Roof, the faith-based community, and other service providers to promote and update the Hand to Hand Resource Guide to ensure that services are accessible and easier to navigate. | 83 | High | Short-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Jefferson County Health Department, Birmingham Police Department, Local Hosiptals, Housing Authority of the Birmingham District, REV Birmingham, One Roof Birmingham, Local nonprofits and faith-based organizations |
| 4 | Support and expand funding to One Roof's SOAR (SSI/ SSDI Outreach Access and Recovery) Program. | 83 | Medium | Medium-term | Dept. of Community Development, One Roof Birmingham |
| 5 | Expand homeless shelter facilities and permanent supportive housing to include kennel facilities for pets. | 84 | Medium | Medium-term | Dept. of Community Development, Dept. of Planning Engineering and Permits, Housing Authority of the Birmingham District, One Roof Birmingham, Local nonprofits |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|--|---|-----------|----------|---------------|--|
| GREEN SYSTEMS CHAPTER | | | | | |
| GOAL 1: RECREATIONAL OPPORTUNITIES ARE WITHIN A 10-MINUTE WALK OF EVERY RESIDENT | | | | | |
| STRATEGY A: MAINTAIN AND ENHANCE EXISTING PARKS AND RECREATIONAL FACILITIES. | | | | | |
| 1 | Develop a Parks and Recreation Master Plan. | 89 | High | Short-term | Birmingham Parks and Recreation Board |
| 2 | Support the Five Points Alliance Parks and Design Committee. | 89 | Ongoing | In Progress | Birmingham Parks and Recreation Board, Five Points Alliance, Five Points South Neighborhood Association |
| 3 | Establish a new charter with governing polices for the Parks and Recreation Board. | 91 | High | Short-term | Birmingham Parks and Recreation Board, City of Birmingham |
| 4 | Dedicate adequate funding for park maintenance and capital improvements. | 91 | High | Short-term | Birmingham Parks and Recreation Board, City of Birmingham, Neighborhood Associations, Corporate Partners, Local Nonprofits and Faith-Based Organizations |
| 5 | Consider creating a city- wide Parks and Recreation Foundation to invest in local parks. | 92 | High | Short-term | Birmingham Parks and Recreation Board, City of Birmingham |
| 6 | Create "friends of parks" groups to support funding and maintenance of City owned parks and other recreational amenities. | 93 | High | Short-term | Birmingham Parks and Recreation Board, Neighborhood Associations, Corporate Partners, Local Nonprofits and Faith-Based Organizations |
| 7 | Update and enhance the Birmingham Parks and Recreation website to include an interactive map, events, and real time scheduling. | 93 | Medium | Short-term | Birmingham Parks and Recreation Board |
| 8 | Adopt CPTED principles for the design of parks, greenway and recreational facilities. | 94 | Low | Medium-term | Birmingham Parks and Recreation Board, Dept. of Planning Engineering and Permits |
| 9 | Update and maintain Bessie Estell Park. | 94 | Medium | Medium-term | Birmingham Parks and Recreation Board, Glen Iris Neighborhood Association |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | |
|-----|---|-----------|----------|---------------|--|--|--|--|--|--|
| STR | STRATEGY A: MAINTAIN AND ENHANCE EXISTING PARKS AND RECREATIONAL FACILITIES. | | | | | | | | | |
| 10 | Update and maintain Brother Bryan Park. | 95 | High | Short-term | Birmingham Parks and Recreation Board, Five Points South Neighborhood Association | | | | | |
| 11 | Update and maintain Valley View Park. | 96 | Medium | Medium-term | Birmingham Parks and Recreation Board, Five Points South Neighborhood Association | | | | | |
| 12 | Update and maintain George Ward Park. | 97 | Medium | Medium-term | Birmingham Parks and Recreation Board, Glen Iris Neighborhood Association | | | | | |
| 13 | Continue to maintain the Vulcan Trail. | 98 | Ongoing | In Progress | Birmingham Parks and Recreation Board, Five Points South Neighborhood Association | | | | | |
| 14 | Preserve the Norwood Community Center. | 98 | Medium | Medium-term | Birmingham Parks and Recreation Board, Norwood Neighborhood Association | | | | | |
| 15 | Update and maintain the Fountain Heights Community Center and Park. | 98 | Medium | Medium-term | Birmingham Parks and Recreation Board, Fountain Heights Neighborhood Association | | | | | |
| 16 | Partner with the Friends of Linn Park Group and other stakeholders to create a comprehensive Master Plan for Linn Park. | 99 | High | Short-term | Birmingham Parks and Recreation Board, Central City Neighborhood Association, Friends of Linn Park | | | | | |
| 17 | Support the development of Kelly Ingram Park as a key piece of green space located with the Civil Rights District. | 99 | High | Short-term | Birmingham Parks and Recreation Board, Central City Neighborhood Association | | | | | |
| 18 | Update and maintain Marconi Park. | 99 | Medium | Medium-term | Birmingham Parks and Recreation Board, Central City Neighborhood Association | | | | | |
| 19 | Update and maintain Arthur Shores Park. | 100 | Medium | Medium-term | Birmingham Parks and Recreation Board, Druid Hills Neighborhood Association | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|---|---|-----------|-------------|----------------------------|---|
| | STRATEGY B: EXPAND F | RECREAT | IONAL OPPOI | RTUNITIES FO | OR RESIDENTS. |
| 1 | Acquire blighted and flood- prone properties to expand recreational opportunities for residents. | 100 | Ongoing | In Progress | Freshwater Land Trust, Dept. of Planning Engineering and Permits, Birmingham Parks and Recreation Board |
| 2 | Establish additional dog parks in the Northside Southside Area. | 101 | Medium | Short-term | Birmingham Parks and Recreation Board, Neighborhood Association, Humane Society of Greater Birmingham |
| 3 | Support UAB's Dragonfly Park. | 101 | Ongoing | In Progress | Five Points South Neighborhood Association, UAB |
| 4 | Create more inclusive playgrounds. | 102 | Medium | Medium-term | Birmingham Parks and Recreation Board |
| 5 | Consider the feasibility of building a recreation center to service Druid Hills. | 102 | Low | Long-term | Birmingham Parks and Recreation Board, Druid Hills Neighborhood Association |
| 6 | Offer group education, social or physical activities that promote social interactions, regular attendance and community involvement among seniors at local recreation centers and in the community. | 104 | Medium | Medium-term | AARP Alabama, Birmingham Parks and Recreation Board |
| 7 | Promote and partner with the Tivity Health SilverSneakers program to expand recreational programming for seniors in the Northside Southside Area. | 104 | Ongoing | In Progress | Tivity Health, Neighborhood Associations |
| | STRATEGY C: PROVIDE SA COMMERCIA | | | ROUTES TO N VIC AMENITI | |
| 1 | Implement priority portions of the Red Rock Ridge and Valley Trail System. | 104 | Ongoing | In Progress | Freshwater Land Trust, Dept. of Planning Engineering and Permits |
| 2 | Implement the Birmingham Sidewalk Master Plan. | 105 | Ongoing | In Progress | Dept. of Planning Engineering and Permits, Dept. of Public Works |
| 3 | Connectivity between parks via micro-transit and enhanced pedestrian access. | 105 | Ongoing | In Progress | BJCTA, Community Foundation of Greater Birmingham |

| | 1071011 | PAGE | | TIME | POTENTIAL | | | | |
|--|---|----------|-----------------------|--------------|--|--|--|--|--|
| # | ACTION | # | PRIORITY | FRAME | PARTNERS | | | | |
| STRATEGY C: PROVIDE SAFE AND ACCESSIBLE ROUTES TO NEIGHBORHOODS, COMMERCIAL DISTRICTS, AND CIVIC AMENITIES. | | | | | | | | | |
| | | AL DISTR | RICTS, AND CI | VIC AMENIII | ES. | | | | |
| 4 | Continue working with the Village Creek Human and Environmental Justice Society, Inc. to increase access to recreational facilities for residents. | 105 | Ongoing | In Progress | Village Creek Human Environmental Justice Society, Dept. of Planning Engineering and Permits | | | | |
| 5 | Create connections via sidewalks and trails to existing and future park space. | 107 | Ongoing | In Progress | Dept. of Planning Engineering and Permits, Dept. of Public Works, Birmingham Parks and Recreation Board | | | | |
| 6 | Create wayfinding signage throughout the City to direct residents to parks and greenspace. | 107 | Low | Short-term | Dept. of Planning Engineering and Permits, Dept. of Public Works, Dept. of Traffic Engineering, Birmingham Parks and Recreation Board | | | | |
| 7 | Address panhandling in the parks. | 107 | High | Short-term | Birmingham Police Dept., Local Nonprofits | | | | |
| 8 | Prioritize planting new shade trees in existing parks to create a more welcoming and cooler environment. | 108 | High | Short-term | Dept. of Planning Engineering and Permits, Dept. of Public Works | | | | |
| G | OAL # 2: IMPROVE THE ECOL | OGICAL H | HEALTH OF TH | HE NORTHSID | E SOUTHSIDE AREA'S | | | | |
| N | ATURAL SYSTEMS THROUGI | | CED STORMVION TECHNIQ | | GEMENT AND FLOOD | | | | |
| | STRATEGY A: INCORPORA | TE GREE | N SYSTEMS II | NTO CITY POI | | | | | |
| | STORMWATER | MANAGE | MENT AND M | ITIGATE FLO | 1 | | | | |
| 1 | Provide incentives and education to developers and homeowners who utilize Low Impact Development (LID) or green infrastructure techniques in new developments. | 110 | Ongoing | In Progress | Dept. of Planning Engineering and Permits Stormwater Division, Birmingham City Council, Mayor's Office, Mayor's Office of Economic Development | | | | |
| 2 | Work with the State Legislature to amend Alabama Act No. 2014-439 (SB 355) [amending Act No. 95-775] to enable the City of Birmingham to adjust the current stormwater fee to provide more dedicated funding to manage the City's stormwater. | 111 | Ongoing | In Progress | Dept. of Planning Engineering and Permits Stormwater Division and Floodplain Division | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | |
|---|--|-----------|----------|---------------|---|--|--|--|--|--|
| | STRATEGY A: INCORPORATE GREEN SYSTEMS INTO CITY POLICY TO SUPPORT STORMWATER MANAGEMENT AND MITIGATE FLOODING. | | | | | | | | | |
| 3 | Enforce the City's Post Construction Stormwater Ordinance which requires the use of Best Management Practices (BMP's) including Low Impact Development (LID) and Green Infrastructure techniques for commercial, industrial and high-risk properties to mitigate the impact of stormwater runoff citywide. | 111 | Ongoing | In Progress | Dept. of Planning Engineering and Permits Stormwater Division and Floodplain Division, Alabama Dept. of Environmental Management | | | | | |
| 4 | Modify the subdivision regulations to reduce excessive cut and fill grading and the destruction of significant trees, vegetation, and wildlife habitats during the construction of new development. | 112 | Medium | Short-term | Dept. of Planning Engineering and Permits Stormwater Division | | | | | |
| 5 | Develop a system of green streets. | 114 | Ongoing | In Progress | Dept. of Planning Engineering and Permits Stormwater Division, Dept. of Traffic Engineering | | | | | |
| | TRATEGY B: CONTINUE TO PE PLICIES AND PROGRAMS THA | AT ENSUF | | | | | | | | |
| 1 | Maintain vegetation along the Village Creek Corridor. | 115 | Ongoing | In Progress | ADEM, Dept. of Planning Engineering and Permits, USGBC of Alabama, Jefferson County Environmental Services, Alabama Dept. of Transportation (ALDOT) | | | | | |
| 2 | Continue to support volunteers' efforts to clean up Village Creek. | 115 | Ongoing | In Progress | Dept. of Planning Engineering and Permits Stormwater Division, Village Creek Society | | | | | |
| 3 | Implement the Village Creek Trail segment in Norwood. | 115 | Low | Medium-term | Dept. of Planning Engineering and Permits Stormwater Division | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | | |
|----|--|-----------|----------|---------------|--|--|--|--|--|--|--|
| | ECONOMIC VITALITY CHAPTER | | | | | | | | | | |
| GO | GOAL #1: CREATE AND MAINTAIN AN AWARD-WINNING EDUCATIONAL SYSTEM, BOTH IN | | | | | | | | | | |
| | THE PRE-K AND K-12 SYSTEMS AND IN HIGHER EDUCATION. STRATEGY A: EXPAND RESOURCES TO IMPROVE EDUCATIONAL ATTAINMENT. | | | | | | | | | | |
| 1 | Support and expand the United Way's Success by 6 initiative. | 129 | High | Short-term | Birmingham Board of Education, City of Birmingham, United Way | | | | | | |
| 2 | Expand the First Class voluntary Pre-K Program. | 130 | High | Short-term | Birmingham Board of Education, City of Birmingham, Alabama Dept. of Early Childhood Education | | | | | | |
| 3 | Support local nonprofit efforts to increase education through adult basic education and career training services. | 130 | High | Short-term | Clty of Birmingham, Local Nonprofits | | | | | | |
| 4 | Strengthen public school and higher education partnerships. | 132 | High | Short-term | Birmingham Board of Education | | | | | | |
| 5 | Promote and support the City's Birmingham Promise initiative. | 132 | Ongoing | In Progress | City of Birmingham, Birmingham Board of Education | | | | | | |
| 6 | Develop pre-college education programs for students. | 134 | Medium | Short-term | Birmingham Board of Education, Upward Bound, Talent Search, Neighborhood Academic Initiative, Lawston State Community College | | | | | | |
| 7 | Develop a program to train parents on enhancing the education of their children. | 134 | Medium | Short-term | Birmingham Board of Education | | | | | | |
| 8 | Develop professional development programs for teachers to help meet the changing demands of the workplace. | 134 | High | Short-term | Birmingham Board of Education | | | | | | |
| 9 | Continue to support the "Career Academies at Birmingham City Schools". | 135 | Ongoing | In Progress | City of Birmingham, Birmingham Board of Education | | | | | | |
| 10 | Conduct a city sponsored career fair. | 135 | Medium | Short-term | City of Birmingham, Local Community Colleges and Universities, Corporate Partners | | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | |
|--|--|-----------|----------------------------|---------------|--|--|--|--|--|
| GOAL #2: EDUCATION AND WORKFORCE DEVELOPMENT RESOURCES ARE READILY AVAILABLE TO IMPROVE EDUCATIONAL ATTAINMENT. | | | | | | | | | |
| | STRATEGY A: PROVIDE PROGRAMS AND SERVICES TO SUPPORT WORKFORCE DEVELOPMENT. | | | | | | | | |
| 1 | Continue to support existing workforce councils and encourage them to create a directory of existing workforce development resources and tools. | 136 | Ongoing | In Progress | Alabama Workforce Council, Central Six Development Council | | | | |
| 2 | Expand co-op and alternate training opportunities. | 136 | High | Short-term | UAB, Children's Hospital, Alabama Power, BBVA Compass, St. Vincent's | | | | |
| 3 | Provide additional job readiness and placement programs. | 136 | High | Short-term | AIDT, Alabama Technology Network, Pathways, Salvation Army, Alabama Career Center System | | | | |
| 4 | Encourage students and adults to seek employment in the advanced manufacturing sector by connecting them to local initiatives. | 137 | High | Short-term | AIDT, Alabama Workforce Training Center, City of Birmingham, Birmingham Business Alliance | | | | |
| 5 | Support increases in life science research and biotech by connecting potetial employees to local initiatives. | 138 | High | Short-term | UAB, Southern Research Institute, City of Birmingham, Birmingham Business Alliance | | | | |
| 6 | Encourage students and adults to seek employment in the IT sector by connecting them to local initiatives. | 138 | High | Short-term | City of Birmingham, Birmingham Board of Education, TechHire, Local Community Colleges and Universities | | | | |
| | GOAL #3: SUPPORT ENTRE | PRENEU | RES, START-U | JPS, AND SM | ALL BUSINESSES. | | | | |
| | STRATEGY A: STRENGTHEN 1 BUSIN | | WORK OF ENT SISTANCE PR | | AL EDUCATION AND | | | | |
| 1 | Partner with Urban Impact and the Alabama Small Business Development Center Network to establish a minority business accelerator. | 141 | High | Short-term | Alabama Small Business Development Network, City of Birmingham, Birmingham Business Alliance | | | | |
| 2 | Develop initiatives that (1) focus on retention of local college graduates to remain in the City, and (2) attract students attending colleges throughout the state to come work in Birmingham. | 141 | Medium | Short-term | Birmingham Business Alliance, Local Community Colleges and Universities | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | |
|----|--|-----------|--------------|---------------|--|--|--|--|--|--|
| | GOAL #3: SUPPORT ENTRE | | RES, START-U | | | | | | | |
| | STRATEGY A: STRENGTHEN THE NETWORK OF ENTREPRENEURIAL EDUCATION AND | | | | | | | | | |
| | BUSII | NESS ASS | SISTANCE PR | OGRAMS. | | | | | | |
| 3 | Work with the Birmingham Business Alliance to expand their Talent Recruitment Project. | 142 | Low | Short-term | Birmingham Business Alliance, Corporate Partners, Local Community Colleges and Universities | | | | | |
| 4 | Promote the Birmingham Business Alliance's OnBoard Birmingham Program. | 142 | Low | Short-term | Birmingham Business Alliance, Corporate Partners | | | | | |
| 5 | Expand employer-based training in the Northside Southside Area. | 142 | Medium | Short-term | Office of Workforce Development, AIDT, Local Community Colleges | | | | | |
| 6 | Continue to support the Bham BizHub as the resource guide for entrepreneurs in Birmingham. | 142 | Ongoing | In Progress | Birmingham Business Alliance, Corporate Partners, Local Community Colleges and Universities | | | | | |
| ST | RATEGY B: UTILIZE A VARIET TO ENCOURAGE REINV | | | | | | | | | |
| 1 | Continue to work with Rev Birmingham, Innovation Depot, the University of Alabama at Birmingham, Urban Impact, and other partners to implement the Innovation District's branding plans and strategies." | 143 | Ongoing | In Progress | Innovation Depot, REV Birmingham | | | | | |
| 2 | Provide start-up help, training, technical and financial assistance to encourage entrepreneurship and business development. | 143 | Ongoing | In Progress | REV Birmingham, Birmingham Business Alliance, Central Alabama Women's Business Center, Birmingham Business Resource Center, RPCGB, Birmingham Land Bank Authority, ADECA's Office of Minority Business Enterprise Program, TechBirmingham, Create Birmingham, EDPA | | | | | |
| 3 | Establish a micro-business program to provide small-scale financing, gap financing, and technical assistance. | 144 | High | Short-term | US Small Business Administration, Economic Development Agency, Revolving Loan Fund Program, HUD | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | |
|----|--|-----------|-----------------------------|---------------|--|--|--|--|--|
| ST | STRATEGY B: UTILIZE A VARIETY OF INCENTIVE PROGRAMS AND DEVELOPMENT TOOLS TO ENCOURAGE REINVESTMENT IN THE NORTHSIDE SOUTHSIDE AREA. | | | | | | | | |
| 4 | Utilize the City's Small Business Council. | 146 | Ongoing | In Progress | Mayor's Office of Economic Development, Birmingham Business Alliance | | | | |
| 5 | Advocate for local businesses and employers to utilize State of Alabama business tax incentives/credits. | 146 | Ongoing | In Progress | Mayor's Office of Economic Development, Birmingham Business Alliance | | | | |
| 6 | Consider the use of Industrial Revenue Bonds to expand the City's industrial sector. | 147 | Ongoing | In Progress | Mayor's Office of Economic Development, Birmingham Business Alliance | | | | |
| GO | AL #4: GOVERNMENT POLIC ARE EFF | | GRAMS AND F FAIR AND TRA | | RELATED TO BUSINESS | | | | |
| | STRATEGY A: STREAMLINE, REGULATORY, DEVE | | • | | | | | | |
| 1 | Establish procedures to make city interactions with businesses, including licensing, permitting and procurement, more user-friendly. | 148 | Ongoing | In Progress | City of Birmingham | | | | |
| 2 | Improve the City's website to make business-related information more accessible and user-friendly. | 148 | High | Short-term | Office of Public Information | | | | |
| 3 | Increase City interactions with the business community to identify and resolve issues in a timely manner. | 149 | Ongoing | In Progress | City of Birmingham | | | | |
| 4 | Outline the business incentive process by creating clear guidelines and procedures for developers. | 149 | High | Short-term | Mayor's Office of Economic Development | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | |
|----|---|-----------|--------------|---------------|--|--|--|--|--|--|
| G | GOAL #5: SUPPORT AN ECONOMY WITH VIABLE COMMERCIAL, MIXED-USE, RESEARCH, AND RETAIL DEVELOPMENT. | | | | | | | | | |
| ST | RATEGY A: TARGET PRIORIT | Y SITES F | OR PUBLIC II | NFRASTRUCT | URE IMPROVEMENTS. | | | | | |
| 1 | Advertise the Economic Development Partnership (EDPA) of Alabama's Advantage Alabama database as the leading resource to identify vacant properties, sites, and economic partners to promote redevelopment. | 149 | Medium | Short-term | Mayor's Office of Economic Development, Dept. of Planning Engineering and Permits | | | | | |
| 2 | Encourage new investment within Opportunity Zones. | 149 | Ongoing | In Progress | Mayor's Office of Economic Development, Opportunity Alabama | | | | | |
| 3 | Leverage historic tax credits. | 150 | Ongoing | In Progress | Mayor's Office of Economic Development, Dept. of Planning Engineering and Permits | | | | | |
| 4 | Continue to improve Downtown's marketability through aesthetic improvements, wayfinding and branding. | 151 | Ongoing | In Progress | Dept. of Planning Engineering and Permits, REV Birmingham, Dept. of Traffic Engineering | | | | | |
| 5 | Improve transit service along commuting corridors in the area as well as establish new stops in and around key locations, i.e., Strategic Opportunity Areas & catalyst sites. | 151 | Ongoing | In Progress | BJCTA | | | | | |
| 6 | Manage an effective parking system. | 151 | Ongoing | In Progress | Dept. of Traffic Engineering, Dept. of Planning Engineering and Permits | | | | | |
| 7 | Increase code enforcement. | 152 | Ongoing | In Progress | Dept. of Public Works | | | | | |
| 8 | Condemn and demolish blighted properties. | 152 | Ongoing | In Progress | Dept. of Public Works | | | | | |
| 9 | Continue to implement the City's Demolition Sweep program. | 152 | Ongoing | In Progress | Dept. of Public Works, Dept. of Planning Engineering and Permits | | | | | |
| 10 | Continue working with REV Birmingham to create pop-up events and make temporary streetscape improvements in commercial areas. | 152 | Ongoing | In Progress | REV Birmingham | | | | | |
| 11 | Preserve historic buildings for "cool space". | 153 | Ongoing | In Progress | Local property owners and developers | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS |
|----|--|-----------|-------------------------|---------------|--|
| ST | RATEGY A: TARGET PRIORIT | Y SITES F | OR PUBLIC II | NFRASTRUCT | URE IMPROVEMENTS. |
| 12 | Consider creating a facade improvement program for commercial structures to encourage business owners to renovate and improve existing facades. | 153 | Ongoing | Short-term | Dept. of Community Development |
| | STRATEGY B: ADDR | ESS PAN | IHANDLING IN | COMMERCIA | AL AREAS. |
| 1 | Reduce the presence of panhandlers in commercial areas. | 154 | High | Short-term | CAP, Birmingham Police Dept. |
| 2 | Develop a comprehensive public awareness campaign aimed to educate the community on the difference between panhandlers and people who experience homelessness. | 154 | Medium | Medium-term | City of Birmingham, Local nonprofits and faith-based organizations |
| | STRATEGY C: ENCOURAGE, M | | AND RETAIN ENG BUSINESS | | THAT COMPLEMENT |
| 1 | Update the City's Future Land Use Map and Zoning Ordinance to allow for mixeduse development in compatible locations. | 154 | Ongoing | In Progress | Dept. of Planning Engineering and Permits |
| 2 | Explore the feasibility of converting vacant office space to a higher and better use. | 154 | Ongoing | In Progress | Local property owners and developers |
| 3 | Recruit additional entertainment, grocery and retail and shopping options. | 155 | Ongoing | In Progress | Mayor's Office of Economic Development, Local brokers |
| 4 | Encourage mixed-use development to house new retail, restaurants, entertainment venues and owner-occupied housing. | 155 | Ongoing | In Progress | Dept. of Planning Engineering and Permits |
| 5 | Encourage additional grocery store chains to locate within the city. | 156 | Ongoing | In Progress | Mayor's Office of Economic Development, Local brokers |
| 6 | Facilitate the retention and development of grocery stores, neighborhood-based markets, and farmer's markets offering fresh produce in neighborhood centers. | 156 | Ongoing | In Progress | Mayor's Office of Economic Development |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | |
|---------------------------------|--|-----------|-------------|---------------|---|--|--|--|--|--|
| GOAL #6:UTILIZE CATALYST SITES. | | | | | | | | | | |
| | STRATEGY A: DISPOSE OF OR REUSE PUBLICLY OWNED SITES. | | | | | | | | | |
| 1 | F.D. McArthur School (2416 17th Avenue North). | 157 | High | Short-term | Birmingham Board of Education, Mayor's Office of Economic Development | | | | | |
| 2 | Powell Elementary School (2329 6th Avenue North). | 157 | High | Short-term | Birmingham Board of Education, Mayor's Office of Economic Development | | | | | |
| 3 | Kirby Middle School (1328 28th Street North). | 158 | High | Short-term | Birmingham Board of Education, Mayor's Office of Economic Development | | | | | |
| | STRATEGY B: PRIOR | TIZE TH | E DEVELOPMI | ENT OF CATA | LYST SITES. | | | | | |
| 1 | Boutwell Auditorium (1930 Reverend Abraham Woods Jr Boulevard). | 158 | High | Medium-term | Mayor's Office of Economic Development, Local property owners, Local and regional developers | | | | | |
| 2 | Carraway Hospital (2401 15th Avenue North). | 159 | Ongoing | In Progress | Mayor's Office of Economic Development, Local property owners, Local and regional developers | | | | | |
| 3 | Building Trade Towers (2021 10th Avenue South). | 159 | Ongoing | In Progress | Mayor's Office of Economic Development, Local property owners, Local and regional developers | | | | | |
| 4 | Patriot Center / Former Social Security Building (2001 12th Avenue North). | 159 | Low | Medium-term | Mayor's Office of Economic Development, Local property owners, Local and regional developers | | | | | |
| 5 | Powell Steam Plant (1800 Powell Avenue South). | 160 | Ongoing | In Progress | Mayor's Office of Economic Development, Local property owners, Local and regional developers | | | | | |
| 7 | Strip Centers and Surface Parking Lots near Five Points South Intersection (11th Avenue South and 19th Street South). | 160 | Low | In Progress | Mayor's Office of Economic Development, Local property owners, Local and regional developers | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | | | |
|----|---|-----------|-----------------------|---------------|--|--|--|--|--|--|
| | TRANSPORTATION & INFRASTRUCTURE CHAPTER | | | | | | | | | |
| | GOAL #1: PROVIDE A WIDE RANGE OF TRANSPORTATION CHOICES. | | | | | | | | | |
| ST | TRATEGY A: LAY THE GROUN | | OR A MULTING FRAMEWOR | | EM WITH AN OFFICIAL | | | | | |
| 1 | Formulate a coherent policy for multimodal transportation in Birmingham. | 169 | Ongoing | In Progress | Health Action Partnership, Dept. of Planning Engineering, and Permits, Dept. of Traffic Engineering, Complete Streets Advisory Board | | | | | |
| 2 | Educate officials about good urban transportation policy. | 170 | Ongoing | In Progress | | | | | | |
| S1 | TRATEGY B: BUILD AN INTER | CONNEC | TED PEDESTR | IAN, BICYCL | E AND TRAIL SYSTEM. | | | | | |
| 1 | Implement the Complete Streets Ordinance throughout the Framework Plan Area. | 170 | Ongoing | In Progress | Dept. of Birmingham Planning Engineering and Permits, Health Action Partnership | | | | | |
| 2 | Implement the Birmingham Sidewalk Master Plan. | 171 | Ongoing | In Progress | Dept. of Birmingham Planning Engineering and Permits, Health Action Partnership | | | | | |
| 3 | Build out segments of off-road trails identified in the Red Rock Ridge and Valley Trail System. | 171 | Ongoing | In Progress | City of Birmingham, Freshwater Land Trust | | | | | |
| 4 | Identify high priority sidewalks and greenway segments. | 172 | Ongoing | In Progress | City of Birmingham, Freshwater Land Trust, Neighborhood Associations | | | | | |
| 5 | Support the development of parks and greenways along Village Creek. | 173 | Ongoing | In Progress | Freshwater Land Trust, Dept. of Planning Engineering and Permits, Village Creek Society | | | | | |
| 6 | Construct and provide wayfinding signage for greenways and off-road trails. | 173 | Ongoing | In Progress | Freshwater Land Trust, Dept. of Planning Engineering and Permits | | | | | |
| 7 | Prioritize building active transportation facilities as identified in the Complete Streets Priority Network. | 174 | Ongoing | In Progress | Freshwater Land Trust, Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, Local property owners, Health Action Partnership | | | | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | |
|--|---|-----------|------------|---------------|--|--|--|
| S1 | STRATEGY B: BUILD AN INTERCONNECTED PEDESTRIAN, BICYCLE AND TRAIL SYSTEM. | | | | | | |
| 8 | Work with the Freshwater Land Trust and nearby property owners to construct a greenway connection parallel to 1st Avenue South from 32nd Street South to 41st Street South. | 181 | Ongoing | In Progress | Freshwater Land Trust, Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, Local property owners | | |
| 9 | Expand pedestrian and alternative mode connectivity and wayfinding within and between the Lakeview and Pepper Place districts. | 181 | Ongoing | In Progress | Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, Sloss Real Estate, Local property owners | | |
| 10 | Prioritize the creation of alternative mode connections and wayfinding signage to CityWalk BHAM. | 182 | Ongoing | In Progress | Freshwater Land Trust, Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, Local property owners, Health Action Partnership | | |
| 11 | Provide bike racks at all public facilities. | 182 | Low | Medium-term | City of Birmingham | | |
| S1 | RATEGY C: MAKE TARGETED | INVEST | MENTS TO M | OVE VEHICLE | S MORE EFFICIENTLY. | | |
| 1 | Alleviate congestion at key bottlenecks. | 184 | Low | Medium-term | Dept. of Traffic Engineering, ALDOT | | |
| 2 | Develop a Citywide Truck Management Plan. | 184 | High | Short-term | Dept. of Traffic Engineering, ALDOT, RPCGB | | |
| | STRATEGY D: REDUCE CONGESTION BY MANAGING TRAVEL DEMAND. | | | | | | |
| 1 | Develop, implement, and support a comprehensive transportation demand management program. | 185 | Ongoing | In Progress | Dept. of Traffic Engineering, RPCGB | | |
| 2 | Reform parking requirements to encourage the use of alternative modes. | 186 | Medium | Short-term | Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering | | |
| STRATEGY E: SUPPORT PUBLIC TRANSIT OPERATIONS. | | | | | | | |
| 1 | Partner with BJCTA for a complete redesign of the local bus network to expand access to frequent service. | 186 | Short-term | Medium | Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, BJCTA | | |
| 2 | Link transit and land use. | 187 | Ongoing | Short-term | Dept. of Planning Engineering and Permits, Dept. of Traffic Engineering, BJCTA | | |

| | | DAGE | | TIME | DOTENTIAL | | | |
|---|---|-----------|-------------|-------------------|--|--|--|--|
| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | | |
| | | | | | | | | |
| STRATEGY D: PREPARE SYSTEM FOR EMERGING TECHNOLOGIES. | | | | | | | | |
| 1 | Integrate shared mobility organizations into the transportation planning framework. | 198 | Ongoing | In Progress | RPCGB, BJCTA, Dept. of Traffic Engineering, REV Birmingham | | | |
| 2 | Prevent dockless mobility "clutter" by deploying mobility corrals. | 199 | Ongoing | In Progress | Dept. of Traffic Engineering, REV Birmingham | | | |
| G | OAL #3: PROVIDE A SAFE TRA | ANSPORT | TATION NETW | ORK IN A STA | ATE OF GOOD REPAIR. | | | |
| | STRATEGY A: IN | /IPROVE | TRAVEL SAFE | TY FOR ALL I | JSERS. | | | |
| 1 | Protect pedestrians on neighborhood streets with appropriate traffic calming measures. | 200 | Ongoing | In Progress | Dept. of Traffic Engineering | | | |
| 2 | Evaluate potential crash mitigation techniques at high- crash locations | 200 | Ongoing | In Progress | Dept. of Traffic Engineering | | | |
| 3 | Provide accessible, safe crosswalks at targeted intersections. | 202 | Ongoing | In Progress | Dept. of Traffic Engineering | | | |
| | STRATEGY B: CRE | ATE GRE | AT STREETS | AND STREET | SCAPES. | | | |
| 1 | Develop a City Streetscape Master Plan to ensure safe, attractive, vibrant and pedestrian-friendly streetscapes. | 204 | High | Short-term | Dept. of Traffic Engineering | | | |
| 2 | Establish attractive, green and welcoming gateways at major entry points to the city through a combination of plantings, landscaping, and built elements. | 204 | Low | Medium-term | Dept. of Traffic Engineering | | | |
| 3 | Improve streetscaping along Greensprings Highway, 12th Avenue North, and 16th Avenue North. | 204 | Ongoing | In Progress | Dept. of Traffic Engineering, Dept. of Public Works | | | |
| 4 | Improve traffic flow, safety and aesthetics with careful access management along commercial corridors. | 205 | High | In Progress | Dept. of Traffic Engineering | | | |

| # | ACTION | PAGE | PRIORITY | TIME | POTENTIAL | | |
|---|---|----------|-------------------|--------------|--|--|--|
| " | ASTISK | # | | FRAME | PARTNERS | | |
| STRATEGY C: MAINTAIN CITY INFRASTRUCTURE IN A STATE OF GOOD REPAIR. | | | | | | | |
| 1 | Conduct a downtown traffic signal assessment and evaluate potential system upgrades. | 205 | High | Short-term | Dept. of Traffic Engineering | | |
| 2 | Utilize the SMART Resurfacing pavement management system to guide road resurfacing projects. | 205 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |
| 3 | Repair damaged and antiquated storm drainage infrastructure. | 206 | Ongoing | In Progress | Dept. of Public Works, Dept. of Traffic Engineering, Dept. of Planning Engineering and Permits | | |
| | FU1 | TURE LA | IND USE CH | APTER | | | |
| | GOAL #1: NEW GROWTH IS SUPPORTED BY INSISTING ON QUALITY DEVELOPMENTS AND BY PROMOTING DESIRED LAND USE PATTERNS THAT ALLOW FOR A VARIETY OF COMPATIBLE USES. | | | | | | |
| | 1 | GY A: EN | COURAGE A N | MIX OF USES. | T | | |
| 1 | Promote mixed-use development in and around identified Strategic Opportunity Areas. | 228 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |
| 2 | Enable Smart Growth policies as the Center City continues to evolve. | 228 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |
| 3 | Promote form-based and urban design regulations in and around mixed-use areas. | 229 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |
| | STRATEGY B: ENC | OURAGE | A WIDE RANG | E OF HOUSIN | IG TYPES. | | |
| 1 | Encourage any future large- scale multifamily developments to be built as a component within mixed-use Districts (MXD). | 229 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |
| 2 | Encourage the development of medium-density infill housing to achieve a mix of housing types and a range of price points, such as cottage sized single-family homes, townhomes, duplexes, condos and lofts. | 229 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |
| 3 | Promote the conversion of much of the Downtown Core from Mix-Use Downtown to Mix-Use High. | 230 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |

| # | ACTION | PAGE # | PRIORITY | TIME FRAME | POTENTIAL PARTNERS | | |
|--|---|-----------|----------|---------------|--|--|--|
| STRATEGY B: ENCOURAGE A WIDE RANGE OF HOUSING TYPES. | | | | | | | |
| 4 | Support the addition of Mix- Use Medium and Mix-Use High in various locations in the Northside/Southside Area. | 230 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |
| GOAL #2: ENHANCE CITY LIVABILITY AND COMPETITIVENESS THROUGH QUALITY URBAN | | | | | | | |
| DESIGN. | | | | | | | |
| STRATEGY A: ZONING AND DEVELOPMENT REGULATIONS AND PROCEDURES REFLECT AND | | | | | | | |
| IMPLEMENT THE GOALS OF THE COMPREHENSIVE PLAN. | | | | | | | |
| | | | | | | | |
| 1 | Adopt and implement the City of Birmingham's Character-Based Code and Design Guidelines. | 237 | Ongoing | In Progress | Dept. of Planning Engineering and Permits | | |

THIS PAGE IS INTENTIONALLY LEFT BLANK